



## Tabletop Exercise #5: Resource Guidebook for Implementation of COVID-19 Testing in K-12 Settings

As of February 15, 2021

This guidebook provides leaders with the step-by-step processes needed to design and implement district-wide testing. The information in this workbook closely aligns with the best practices outlined in The Rockefeller Foundation's comprehensive document titled *Covid-19 Testing in K-12 Settings: A Playbook for Educators and Leaders*.

For questions about this resource or to inquire about support in implementation, please contact Chiefs for Change at [cfcta@chiefsforchange.org](mailto:cfcta@chiefsforchange.org).

# Disclaimer

---

These materials are preliminary and non-exhaustive and are being made available on a nonexclusive basis solely for information purposes in response to the urgent need for measures to address the COVID 19 crisis. They reflect the general insight and may present potential options for consideration based on currently available information, which is inherently uncertain and subject to change but do not contain all of the information needed to determine a future course of action. The insights and concepts included in these materials have not been validated or independently verified. References to specific products or organizations are solely for illustration and do not constitute any endorsement or recommendation.

These materials do not constitute, and should not be interpreted as, policy, accounting, legal, medical, tax or other regulated advice, or a recommendation on any specific course of action. These materials are not a guarantee of results and cannot be relied upon. Future results may differ materially from any statements of expectation, forecasts or projections. Particularly in light of rapidly evolving conditions, these materials are provided “as is” without any representation or warranty, and all liability is expressly disclaimed for any loss or damage of any kind. The recipient is solely responsible for all of its decisions, use of these materials, and compliance with applicable laws, rules and regulations. Consider seeking advice of legal and other relevant certified/licensed experts prior to taking any specific steps.

The Rockefeller Foundation does not guarantee the accuracy, completeness or integrity of the information collected from the secondary data sources and interviewees. Further, the information is provided for informational purposes only and is not intended as an endorsement, guidance, recommendations, or advice for any particular product, program or policy. Any use or interpretation of or reliance on the information for any purpose, is solely and exclusively the responsibility of the recipients of the information.

THE INFORMATION IS PROVIDED “AS IS”. NO WARRANTY OF ANY KIND IS GIVEN FOR THE INFORMATION UNDER ANY NATIONAL OR INTERNATIONAL LAW, INCLUDING WARRANTY AGAINST INFRINGEMENT OF INTELLECTUAL PROPERTY. THE ROCKEFELLER FOUNDATION expressly disclaims and assumes no responsibility for any losses, damages, claims, or other liabilities, including loss of goodwill, revenue, profits, or business interruption, or any consequential, special, indirect, incidental, punitive or exemplary loss, including costs of defense or attorneys’ fees, arising out of or relating to use of this information. It is expressly understood that The Rockefeller Foundation, by providing this information, has no obligation to update the information or provide additional support or information to the recipient.

# Table of Contents



ITEM	PAGE
<b>Review of Tabletop Exercise Protocol</b>	4
<b>Template for Step 1: Pre-Planning</b>	5-6
<b>Template for Step 2: Resource Review</b>	7
<b>Template for Step 3: Identifying Obstacles</b>	8-9
<b>Template for Step 4: Overcoming Obstacles</b>	10-14
<b>Template for Step 5: Identifying Support</b>	15-19
<b>Template for Step 6: Share Plan for Feedback and Prep for Rollout</b>	20

# Review of Task Force Tabletop Exercise Protocol





## Tabletop Exercise Step #1: Pre-Planning

Subgroup: Defining inventory tracking, disposal, and transport protocol and procedures

District Coordinators should complete this step prior to the initial meeting.

### Pre-Planning Questions

Which member(s) of the task force will take the lead on this subgroup?



Who are other district or school staff that will be involved?



### Pre-Planning Task

Assign the following roles to members of the task force:

Invite the following stakeholders to join the task force as necessary:

## Tabletop Exercise Step #1: Pre-Planning

Subgroup: Defining inventory tracking, disposal, and transport protocol and procedures

District Coordinators should complete this step prior to the initial meeting.

### Pre-Planning Questions

**What non-district stakeholders will be involved and how?**

External stakeholders may be able to provide insight into some of the unique challenges that a school may face, and help tailor their solutions to the school's unique needs.

**What is the timeline for completion? When will the task force be updated?**

### Pre-Planning Task

**Invite the following stakeholders to join the task force as necessary:**

Possible participants: public health officials, testing vendor, family volunteers, volunteers (AmeriCorps, Medical Service Corps, etc)

**Which other stakeholders (inside and outside of the district) should join subgroup meetings, and when?**

## Tabletop Exercise Step #2: Resource Review

Subgroup: Defining inventory tracking, disposal, and transport protocol and procedures

All task force members should review these resources prior to the initial meeting.

### Resources to Inform Planning

#### Outlining test frequency and schedule

#### Setting up testing facilities

#### Designing operation flow

#### ▶ Defining inventory tracking, disposal, and transport protocol and procedures

#### Standing up data management, registration, scheduling, reporting capabilities

### Resources / Links

- The Rockefeller Foundation's *Covid-19 Testing in K-12 Settings: A Playbook for Educators and Leaders*, Section 2.7
- [The Rockefeller Foundation's Taking Back Control: A Resetting of America's Response to Covid-19](#)
- The Rockefeller Foundation's *Covid-19 Testing in K-12 Settings: A Playbook for Educators and Leaders*, Section 3.4
- [Design Considerations for Off-Site Testing Facilities](#)
- The Rockefeller Foundation's *Covid-19 Testing in K-12 Settings: A Playbook for Educators and Leaders*, Section 3.5
- The Rockefeller Foundation's *Covid-19 Testing in K-12 Settings: A Playbook for Educators and Leaders*, Sections 3.8 and 3.9
- [Texas Education Agency: Covid-19 Testing Playbook](#)
- [Texas Commission on Environmental Quality: Disposal Guidance for Covid-19 Rapid Testing Kits from Schools](#)
- [CDC: Guidance on Covid-19 Waste Management](#)
- The Rockefeller Foundation's *Covid-19 Testing in K-12 Settings: A Playbook for Educators and Leaders*, Sections 3.11 and 3.12

## Tabletop Exercise Step #3: Identify Obstacles

Subgroup: Defining inventory tracking, disposal, and transport protocol and procedures

Action	Potential Obstacles
Determine inventory levels and minimum thresholds for all types of supplies and equipment necessary for testing	<ol style="list-style-type: none"><li>1. <i>Example: KN95 masks are on backorder for next six weeks</i></li><li>2.</li><li>3.</li><li>4.</li><li>5.</li></ol>
Understand any storage requirements for supplies and ensure sites have appropriate storage capacity	<ol style="list-style-type: none"><li>1. <i>Example: School XYZ lack ability to keep storage area climate controlled</i></li><li>2.</li><li>3.</li><li>4.</li><li>5.</li></ol>
Establish a standard method for schools to communicate their inventory needs	<ol style="list-style-type: none"><li>1. <i>Example: School runs out of KN95 masks</i></li><li>2.</li><li>3.</li><li>4.</li><li>5.</li></ol>



## Tabletop Exercise Step #3: Identify Obstacles

Subgroup: Defining inventory tracking, disposal, and transport protocol and procedures

Action	Potential Obstacles
Determine the appropriate procedures for disposal of PPE and other testing supplies according to local public health guidelines	<ol style="list-style-type: none"> <li>1. <i>Example: Waste management firm requires excessive cost for disposing hazardous waste from tests</i></li> <li>2.</li> <li>3.</li> <li>4.</li> <li>5.</li> </ol>
Determine the proper packing and shipping procedures required for safe specimen transport (if working with a lab)	<ol style="list-style-type: none"> <li>1. <i>Example: Test kits must be mailed by noon in order to obtain results within 24 hours</i></li> <li>2.</li> <li>3.</li> <li>4.</li> <li>5.</li> </ol>
[Enter additional actions here]	<ol style="list-style-type: none"> <li>1. <i>Example:</i></li> <li>2.</li> <li>3.</li> <li>4.</li> <li>5.</li> </ol>

## Tabletop Exercise Step #4: Overcoming Obstacles

Subgroup: Defining inventory tracking, disposal, and transport protocol and procedures

Action	Potential Obstacles	Brainstorm: How to Overcome Obstacles
<b>Determine inventory levels and minimum thresholds for all types of supplies and equipment necessary for testing</b>	1. <i>Example: KN95 masks are on backorder for next six weeks</i>	1. <i>Connect with health department for alternative masking guidelines while awaiting KN95 shipment</i>
	2.	2.
	3.	3.
	4.	4.
	5.	5.

# Tabletop Exercise Step #4: Overcoming Obstacles

Subgroup: Defining inventory tracking, disposal, and transport protocol and procedures

Action	Potential Obstacles	Brainstorm: How to Overcome Obstacles
Understand any storage requirements for supplies and ensure sites have appropriate storage capacity	1. Example: School XYZ lack ability to keep storage area climate controlled	1. Store School XYZ materials at nearby School ABC
	2.	2.
	3.	3.
	4.	4.
	5.	5.

# Tabletop Exercise Step #4: Overcoming Obstacles

Subgroup: Defining inventory tracking, disposal, and transport protocol and procedures

Action	Potential Obstacles	Brainstorm: How to Overcome Obstacles
Establish a standard method for schools to communicate their inventory needs	1. Example: School runs out of KN95 masks mid-week	1. District holds back 100 KN95 masks for emergency distribution to schools
	2.	2.
	3.	3.
	4.	4.
	5.	5.

## Tabletop Exercise Step #4: Overcoming Obstacles

Subgroup: Defining inventory tracking, disposal, and transport protocol and procedures

Action	Potential Obstacles	Brainstorm: How to Overcome Obstacles
Determine the appropriate procedures for disposal of PPE and other testing supplies according to local public health guidelines	1. <i>Example: Waste management firm requires excessive cost for disposing hazardous waste from tests</i>	1. <i>Seek in-kind donation from waste management company</i>
	2.	2.
	3.	3.
	4.	4.
	5.	5.

# Tabletop Exercise Step #4: Overcoming Obstacles

Subgroup: Defining inventory tracking, disposal, and transport protocol and procedures

Action	Potential Obstacles	Brainstorm: How to Overcome Obstacles
<b>Determine the proper packing and shipping procedures required for safe specimen transport (if working with a lab)</b>	<b>1.</b> <i>Example: Test must be mailed by noon in order to obtain results within 24 hours</i>	<b>1.</b> <i>Take tests to shipping location at both noon and close of business to minimize turnaround time of results</i>
	<b>2.</b>	<b>2.</b>
	<b>3.</b>	<b>3.</b>
	<b>4.</b>	<b>4.</b>
	<b>5.</b>	<b>5.</b>



## Tabletop Exercise Step #5: Identify Support

Subgroup: Defining inventory tracking, disposal, and transport protocol and procedures

Action	Potential Obstacles	Who plays a role in overcoming the obstacle?
<b>Determine inventory levels and minimum thresholds for all types of supplies and equipment necessary for testing</b>	1. <i>Example: KN95 masks are on backorder for next six weeks</i>	1. <i>Vendor Management Lead, District Coordinator, Director of Operations</i>
	2.	2.
	3.	3.
	4.	4.
	5.	5.

# Tabletop Exercise Step #5: Identify Support

Subgroup: Defining inventory tracking, disposal, and transport protocol and procedures

Action	Potential Obstacles	Who plays a role in overcoming the obstacle?
Understand any storage requirements for supplies and ensure sites have appropriate storage capacity	1. <i>Example: School XYZ lack ability to keep storage area climate controlled</i>	1. <i>Facilities lead, school custodial staff, school director of operations</i>
	2.	2.
	3.	3.
	4.	4.
	5.	5.

# Tabletop Exercise Step #5: Identify Support

Subgroup: Defining inventory tracking, disposal, and transport protocol and procedures

Action	Potential Obstacles	Who plays a role in overcoming the obstacle?
Establish a standard method for schools to communicate their inventory needs	1. Example: School runs out of KN95 masks mid-week	1. Vendor Management Lead, District Coordinator, Director of Operations
	2.	2.
	3.	3.
	4.	4.
	5.	5.

## Tabletop Exercise Step #5: Identify Support

Subgroup: Defining inventory tracking, disposal, and transport protocol and procedures

Action	Potential Obstacles	Who plays a role in overcoming the obstacle?
Determine the appropriate procedures for disposal of PPE and other testing supplies according to local public health guidelines	1. <i>Example: Waste management firm requires excessive cost for disposing hazardous waste from tests</i>	1. <i>District Coordinator, Vendor Management Lead, local health department contact, waste management firm executive</i>
	2.	2.
	3.	3.
	4.	4.
	5.	5.

## Tabletop Exercise Step #5: Identify Support

Subgroup: Defining inventory tracking, disposal, and transport protocol and procedures

Action	Potential Obstacles	Who plays a role in overcoming the obstacle?
Determine the proper packing and shipping procedures required for safe specimen transport (if working with a lab)	1. <i>Example: Test kits must be mailed by noon in order to obtain results within 24 hours</i>	1. <i>School coordinators, runners, volunteers</i>
	2.	2.
	3.	3.
	4.	4.
	5.	5.

## Tabletop Exercise Step #6: Prepare for Rollout

Subgroup: Defining inventory tracking, disposal, and transport protocol and procedures

The action items outlined in this slide should be completed together by the whole group as part of the Tabletop Exercise.



### Directions:

Your team has now finished the first five steps of this tabletop exercise. Now is the time to **move from planning to action**.

To complete the exercise, your team may use [this resource](#) to take the following steps:

1. Fill in the action items template to identify which actions each member of the subgroup will complete;
2. Schedule a follow-up meeting with this subgroup prior to updating the entire task force to check progress and brainstorm solutions for any challenges. Your follow-up meeting should focus exclusively on this subject;
3. Complete the summary presentation template for the task, including the following:
  - a. Summary of task and timeline for completion;
  - b. The primary 3-5 obstacles and proposed solutions to share with the broader task force;
  - c. Key decision points and/or questions that require input from members of the task force;
  - d. Key stakeholders and roles they will play.